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found that the platform was incompatible with the foundation which had been built by according to plans which had been approved by approximate cost to correct this was

e. Shock Platform—The platform mechanism was never assembled and checked out as a system prior to installation in the boat. It would have been prudent to check this system for design "bugs" by complete assembly and simulated application of operating loads. We will not know until we go to sea whether the design is correct.

medal work of great complexity was fabricated by A 25X1A 25X1A radius dimension on the plan was wrong. There was no check made on this until the transition piece was delivered dockside. It was then belatedly discovered by that the piece was incorrect. A model should have been made to ensure a satisfactory transition piece. Loss of time is approximately liveeks. Cost to correct mistake

- g. Plenum Chambers—Tolerances unrealistic for a 25×10^{-1} welded aluminum structure. Result—Lis spending several days grinding the plenum to fit the turbine intake piece.
- h. Shottel Units-Port shottel will hit port rudder unless rudder is kept within 8° of midships. Also, port shottel hits trim tab. Trim tab had to be relieved. Rudder and/or shottel could be damaged if rudder is inadvertently turned more than 8°.
- 1. Shottel Units-Port shottel trim tabs were damaged when unit was raised. Port unit does not clear transom unless in "forward" position.
- j. Shottel Units—Shottels are leasting sea water into the boat. Port unit leaks about 8 gallons per hour.

 Believe should have had a shottel factory mechanic on hand for installation and testing of shottel units. Both are ignorant concerning installation and operating procedure. To date has been unable to make the hydraulic system work.
- k. Shottel Units—Lube oil was not put into the units prior to launching of the boat. The units were immersed in sea water for 16 days without oil in the gearbox. Believe oil seals and water seals were dry and that there is a possibility that sea water entered gearboxes.

 Should have given instructions to conclude the conclude on lubrication.

l. Shottel Units—The shottel units as delivered are incompatible with the totation of the diesels. If had put in a clarifying sentence in their purchase order, this could have been aveided. A simple requirement that "shottels should be compatible with diesels having clockwise rotating engine flange when viewed from aft" would have sufficed. Minimum delay in completion of boat is four weeks. Maximum cost is . Estimated delay in completion of boat is 18 weeks.

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- m. Shottel Units--In addition to the foregoing problems, the boat design should have provided opposite rotating propellers on the shottel units for better maneuversbility.
- n. Shottel Units—Present installation makes it impossible to remove the shottels without removal of a large amount of auxiliary equipment inside the boat. Installation of a spacer ring with study will permit easy outside removal of the units.
- o. Fuel Tanks--Access heles in sides of tanks #7 and #8 cannot be reached because they are blanked off by sides of after shock platform.
- p. Magnetic Compass—Radar consoles and transceiver units have warning plates regarding minimum distance from magnetic compass. Radar is too close to compass.

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q. Interior Lighting—specified 24 volt aircraft lighting fixtures, presumably to reduce weight. However, they are hooked up to a 24 volt A.C. circuit which requires transformers weighing approximately 70 pounds. How does this save weight? Also, the lighting appears to be inadequate.

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r. Diesel Exhaust Lines—did not provide detailed plans on exhaust lines. Result, the lines as installed have excessively sharp bends which increases exhaust back pressure and reduces power. One exhaust bend is approximately 135°. It could have been installed as a 90° bend.

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s. Turbines--It is understood that the turbines, because of their light construction, are not to be walked on. Also, it is understood that scratches in the casing can cause cracking at operating temperature.

The turbines have been walked on numerous times since installation. Workmen have been characted dragging tools across the turbine casing. Should be providing inspection and supervision to prevent this.

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t. Blueprints—Many errors have not been detected
when blueprints were reviewed and approved by
with
resultant confusion and delay. Plans were not sent to
in sufficient time to allow for procurement of non-stock
items. Plans, when sent to SOD, have been received too
late to detect and prevent errors. The long time required
to obtain plans and turbine test data has been embarrassing
in our dealings with the U.S. Coast Guard regarding inspection
and certification of the boat.

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In general performance has left something to be desired. Errors, when detected, required an inordinately long time to correct. Checking on the compatibility of systems and components has been very weak and too much has 25X1A been taken for granted. Occasionally personnel were not present on the boat when important events were taking place, i.e., the starting of the GM diesels for the first time. When personnel have been present, it has been 25X1A obvious that they are not well versed in the complexities of the various systems. A case in point is their present groping to figure out how the shottel system works. In some cases their "experts" seem to have hindered rather than helped the workmen in making a system work. An 25X1A example of this was the fumbling around on 22 July in 25X1A trying to make the Sperry steering system work. electricians could probably have done better without the 25X1A advice they received from personnel. It is apparent 25X1A personnel are learning on the job and are solving the problems through a costly and time consuming trial and error process.

Some of the problems inherent in cramming a large amount of machinery into a small space could have been solved by construction of a model. In the long run it would have saved money. (To solve the turbine transition piece problem, found it necessary to make a model.)

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